## APMS Doctoral Workshop and APMS 2010 at a glance

Saturday	2:00 pm	APMS DW1.1: Doctoral Location: Sala Carlotta	Workshop		APMS DW1.2: Doctoral Workshop Location: Sala Balbianello								
	7:00 pm	Cocktail			•								
ау	9:00 am	APMS DW2.1: Doctoral Workshop Location: Sala Carlotta			APMS DW2.2: Doctoral Workshop Location: Sala Balbianello								
Sunday	2:00 pm	Meeting Associates WG 5.7 Location: Sala Balbianello			Meeting IFIP WG 5.7 and PPC Editorial Board Location: Sala Monastero By invitation only								
_	7:00 pm	Welcome Cocktail			•								
-	8:15am	Open Registration Desk	<u> </u>										
	9:00am	Location: Plenary - Spazio Como Welcome and Introduction Industrial and Academics Keynotes											
	10:45am	Coffee Break Location: Restaurant											
	11:15am	Plenary 2 Location: Plenary - Spaz	io Como										
	12:30pm	Lunch Location: Restaurant											
Monday	2:00 pm	SS1.1: Collaborative Innovation - I Location: Room A	SS3.1: Sustainable Initiatives in Developing Countries - I Location: Room B	NS2.1: Sustainable Manufacturing and Operations - I Location: Room C	SS2.1: Transformations to Servitized Organizational Forms - I Location: Room D	NS4.1: Sustainable Product - I Location: Room E	NS7.1: Production Planning & Control - I Location: Room F	NS8.1: Lean Thinking and Production - I Location: Plenary - Spazio Como					
	3:30pm	Coffee Break Location: Restaurant	•		•	•	•						
	4:00 pm	SS1.2: Collaborative Innovation - II Location: Room A	SS3.2: Sustainable Initiatives in Developing Countries - II Location: Room B	NS2.2: Sustainable Manufacturing and Operations - II Location: Room C	SS2.2: Transformations to Servitized Organizational Forms - II Location: Room D	NS4.2: Sustainable Product - II Location: Room E	NS7.2: Production Planning & Control - II Location: Room F	NS8.2: Lean Thinking and Production - II Location: Plenary - Spazio Como					
	7:00pm	Concert & Cocktail											

	8:15am	Open Registration Desk										
	9:00 am	SS11.1: Managing Operations Globally - I Location: Room A	SS3.3: Sustainable Initiatives in Developing Countries - III Location: Room B	NS2.3: Sustainable Manufacturing and Operations - III Location: Room C	SS10.1: Supply Risk Management - I Location: Room D	NS4.3: Sustainable Product - III Location: Room E	SS4.1: Product Service System Engineering - I Location: Room F	NS10.1: Technologies - I Location: Room G				
	10:30am	Coffee Break Location: Restaurant										
ay	11:00 am	SS11.2: Managing Operations Globally - II Location: Room A	SS3.4: Sustainable Initiatives in Developing Countries - IV Location: Room B	NS2.4: Sustainable Manufacturing and Operations - IV Location: Room C	SS10.2: Supply Risk Management - II Location: Room D	NS7.3: Production Planning & Control - III Location: Room E	SS4.2: Product Service System Engineering - II Location: Room F	NS10.2: Technologies - II Location: Room G				
Tuesday	12:30pm	Lunch Location: Restaurant										
Tu	2:00 pm	SS8.1: New Product Introduction and Innovation in the 21st Century - I Location: Room A	SS3.5: Sustainable Initiatives in Developing Countries - V Location: Room B	NS3.1: Sustainable Supply Chain Management - I Location: Room C	SS5.1: Product-Related Service Delivery Networks Design, Management and Optimization Location: Room D	NS7.4: Production Planning & Control - IV Location: Room E	NS6.1: Performance Management and Sustainability - I Location: Room F					
	3:30pm	Coffee Break Location: Restaurant										
	4:00 pm	SS8.2: New Product Introduction and Innovation in the 21st Century - II Location: Room A	NS1.1: Strategy for Sustainability - I Location: Room B	NS3.2: Sustainable Supply Chain Management - II Location: Room C	SS6.1: Risk Management as a Powerful Means for Sustainability Location: Room D	NS7.5: Production Planning & Control - V Location: Room E	NS6.2: Performance Management and Sustainability - II Location: Room F					
	6:45 pm	Gala Dinner				1		1				
	9:00 am	SS8.3: New Product Introduction and Innovation in the 21st Century - III Location: Room A	SS12.1: Fostering Energy Efficiency in Manufacturing - I Location: Room B	NS3.3: Sustainable Supply Chain Management - III Location: Room C	SS9.1: Intelligent Non- Hierarchical Manufacturing Networks - I Location: Room D	NS7.6: Production Planning & Control - VI Location: Room E	NS9.1: Maintenance Management - I Location: Room F	NS1.2: Strategy for Sustainability - II Location: Plenary - Spazio Como				
ay	10:30am	Coffee Break Location: Restaurant	•				•	•				
Wednesday	11:00 am	SS8.4: New Product Introduction and Innovation in the 21st Century - IV Location: Room A	SS12.2: Fostering Energy Efficiency in Manufacturing - II Location: Room B	NS5.1: Sustainable Healthcare Services Location: Room C	SS9.2: Intelligent Non- Hierarchical Manufacturing Networks - II Location: Room D	NS7.7: Production Planning & Control - VII Location: Room E	NS9.2: Maintenance Management - II Location: Room F	NS1.3: Strategy for Sustainability - III Location: Plenary - Spazio Como				
	12:30 pm	Plenary 3 Location: Plenary - Spazio Conclusion of the Confere	o Como nce and announcement of AF	PMS 2011								
-	1:00 pm	Lunch										

## Conference detailed programme

	Monday, 11 October 2010
8:15 am	Open Registration Desk
9:00 am	Plenary 1 - Location: Plenary - Spazio Como Welcome and Introduction Industrial and Academics Keynotes Chair: M. Garetti  Welcome & Conference Outlook Marco Garetti, Politecnico di Milano, Italy
	Paolo De Santis Como Chamber of Commerce, Italy  Marco Taisch Politecnico di Milano, Italy
	Sergio Terzi University of Bergamo, Italy
	Environmental, economical and social Sustainability: Comau's business evolution in Production Systems and Services  Massimo Mattucci  COO Comau, Italy
	European PPP research on Factories of the Future to supports economic recovery – Research Perspective of Information & Communication technologies supported by the European Commission through the work programme WP2011-12 Rolf Riemenschneider European Commission
10:45 am	Coffee Break - Location: Restaurant
11:15 am	Plenary 2 - Location: Plenary - Spazio Como Industrial and Academics Keynotes Chair: M. Taisch  Global Production Networks and the Great Recession 2007-2010: Analysis and trends Fabio Sdogati Politecnico di Milano, Italy
	The Sony's way to Sustainability: Product, Process, Planet - the impact on Manufacturing, Operations, Products and waste Salvatore Paparelli AV Sales & Operations Director, Sony Italy
12:30 pm	Lunch - Location: Restaurant

)0 n	SS1.1: Collaborative Innovation - I Location: Room A Chair: K. Mendibil	SS3.1: Sustainable Initiatives in Developing Countries - I Location: Room B Chair: A. de Lima Reda	NS2.1: Sustainable Manufacturing and Operations - I Location: Room C Chair: J. Carrillo	SS2.1: Transformations to Servitized Organizational Forms - I Location: Room D Chair: P. Gaiardelli	NS4.1: Sustainable Product - I Location: Room E Chair: K.D. Thoben	NS7.1: Production Planning & Control - I Location: Room F Chair: I. Tanabe	NS8.1: Lean Thinking and Production - I Location: Plenary - Spazio Como Chair: T. Kurfess
	An exploratory study of UK- China collaborative innovation practices Kepa Mendibil, Dan Wang, Umit Bititci, Libin Lu University of Strathclyde, United Kingdom	A New Responsibility for the Brazilian Water Industry in the Era of Privatization: Dynamic Plant Management for the Treatment of Storm and Waste Combined Urban Waters André Luiz de Lima Reda <sup>1,2</sup> , Marcel Mendes <sup>1</sup> , Paulo Ferreira <sup>1</sup> 1: Mackenzie Presbyterian University, Brazil; 2: Mauá Institute of Technology, Brazil	Environmental Sustainability Assessment: An Evaluation of Established Methods and Analysis of their Suitable Applications in Industrial Practice Alexander Sebastian Benjamin Sproedt, Johannes Plehn, Matthias Vodicka, Henning Deitmer ETH Zurich, Switzerland	Sustainable Product Service System: a conceptual framework Barbara Resta, Paolo Gaiardelli University of Bergamo, Italy	Roadmapping for the Virtual Production Günther Schuh, Simon Orilski, Johannes Schubert Fraunhofer Institute for Production Technology, Germany	A Study on Integration of Interdivisional and Divisional Manufacturing Scheduling Systems Yoshihiro Yao¹, Toshiya Kaihara¹, Nobutada Fujii¹, Susumu Fujii² 1: Kobe University, Japan; 2: Sophia University, Japan	Impact of Lean Productio Systems Implementation Labor Conditions Tim Mielke, Uwe Dombrowski, Sven Schul. Technical University of Braunschweig, Germany
	Innovation: A Knowledge Transfer Perspective Allen Thomas Alexander, Stephen J Childe University of Exeter, United Kingdom	Searching for Energetic Sustainability in Distant Areas through a Solar Powered Battery Charger with Self-Oriented Panel Alvaro Andre Colombero Prado, Marcelo Nogueira, Fábio Vieira do Amaral, Jair Minoro Abe, Oduvaldo Vendrametto UNIP - Paulista, University, Brazil	Evaluation of the energy consumption in machine tools: an analytic approach Paolo Albertelli <sup>1,3</sup> , Giacomo Bianchi <sup>2</sup> , Alice Bigliani <sup>1,3</sup> , Stefano Borgia <sup>1,3</sup> , Andrea Matta <sup>1</sup> 1: Politecnico di Milano, Italy; 2: ITIA - CNR, Italy; 3: MUSP Laboratory, Italy	Conceptual Transformation Framework for Servitization Doroteya Vladimirova, Stephen Evans, Veronica Martinez Cranfield University, United Kingdom	Development of innovative roadmaps for a sustainable product development in the furniture sector P. Cordero, R. Poler, E. Pacenti, C. Tubito, S-Agresta, I. Brenna, R. Pellizoni, R. Di Gilio, S. Peverelli, G. Martinelli, M.J. Núñez, P- Boquera, M. Vavallo, C. Biel, P. Bernardo, P-Alves, R. Beja, G. Vargas, R. Sanchis	Controlling shifting bottlenecks in manufacturing Guenther Schuh, Sascha Fuchs, Bastian Franzkoch, Till Potente, Achim Kampker Aachen University, Germany	Performance evaluation for lean supply chain: a balanced scorecard framework Susana Duarte, V. Cruz Machado UNIDEMI - FCT New University of Lisbon, Portug
	Enhancing Innovation Culture for Collaborative Innovation Kjersti Øverbø Schulte <sup>1</sup> , Morten Hatling <sup>2</sup> 1: NTNU, Norwegian University of Science and Technology, Norway; 2: SINTEF, Norway	Agriculture in Brazil: the challenge of soybean production and Cerrado' deforestation Lilian Patricia Vendrametto, Silvia Helena Bonilla UNIP - Paulista, University, Brazil	Eco-efficient and highly productive machine tools by means of an holistic eco-design approach Juan Jose Zulaika <sup>1</sup> , Anton Dietmair <sup>2</sup> , Wilco Verbeeten <sup>3</sup> , Francisco Javier Campa <sup>4</sup> , Luis Norberto Lopez de Lacalle <sup>4</sup>	Challenges for Integrating Suppliers into Product- Service Systems Design Mehmet Cakkol, Mark Johnson, Veronica Martinez, Essam Shehab Cranfield University, United Kingdom	Life Cycle Assessment of a photovoltaic-thermal micro- cogeneration system Cristina Mora, Riccardo Accorsi, Marco Bortolini, Mauro Gamberi, Riccardo Manzini, Emilio Ferrari University of Bologna, Italy	A hybrid approach to cognitive production systems  Daniel Ewert <sup>1</sup> , Marcel Mayer <sup>2</sup> , Sinem Kuz <sup>2</sup> , Daniel Schilberg <sup>1</sup> , Sabina Jeschke <sup>1</sup> 1: WZL-IMA RWTH - Aachen University, Germany; 2: IAW RWTH - Aachen University, Germany	A Concept for Lean Manufacturing Enterprise Masaru Nakano Keio University, Japan
	An Entrepreneurial Path to Market: A Systemic Modelling of Entrepreneurial Contracting Kostas Galanakis, Michael Ehret Nottingham Trent University, United Kingdom	Development and implementation of a Computerized Yarn Production Management Tool Eirik Borgen, Erik Gran SINTEF, Norway	Overview of the Literature on Environmental Implications for E-Commerce Janice Carrillo, Asoo Vakharia, Ruoxuan Wang University of Florida, United States of America	Exploring the linkage between servitization and financial performances: evidences from the HVAC industry Filippo Visintin, Mario Rapaccini University of Florence, Italy	Sustainability as Requirement in System Engineering Approach Mourad Messaadia, Flore Vallet, Benoit Eynard UTC - Technical University of Compiègne, France	STEP-NC Compliant Approach For Setup Planning Problem on Multiple Fixture Pallets Stefano Borgia <sup>1</sup> , Andrea Matta <sup>1</sup> , Tullio Tolio <sup>2</sup> 1: Politecnico di Milano, Italy; 2: ITIA - CNR, Italy	Critical analysis of a flow optimisation methodolog by Value Stream Mappin Barbara Lyonnet, Magali Pralus, Maurice Pillet University of Savoy, Franc

	SS1.2: Collaborative	SS3.2: Sustainable	NS2.2: Sustainable	SS2.2: Transformations to	NS4.2: Sustainable Product	NS7.2: Production Planning	NS8.2: Lean Thinking and
1:00 pm	Innovation - II Location: Room A Chair: U. Bititci	Countries - II Location: Room B Chair: M.A. silveira	Manufacturing and Operations - II Location: Room C Chair: J.J. Zulaika	Servitized Organizational Forms - II Location: Room D Chair: W. Ganz	- II Location: Room E Chair: D. Brissaud	& Control - II Location: Room F Chair: T. Alix	Production - II  Location: Plenary - Spazio  Como  Chair: J. Heilala
	Cross-Company Logistic Models for Regional Pooling of Transports - a Simulation Approach Daniel Palm¹, Margarethe Prochazka¹², Felix Meizer¹, René Leitner¹, Wilfried Sihn¹²² 1: Fraunhofer Research Center, Austria; 2: Vienna University of Technology, Austria	The drywall non- sustainable disposal and disability qualification of human resources for technological innovation Wagner Costa Botelho, Oduvaldo Vendrametto, Mario Mollo Neto UNIP - Paulista, University of Ensino, Brasil	Process Flow Modelling for More Environmentally Sustainable Manufacturing Operations Mélanie Despeisse, Peter D. Ball, Steve Evans, Andy Levers Cranfield University, United Kingdom	The outsourcing of industrial maintenance capabilities: espoused intentions and expereinced reality Jawwad Raja, Veronica Martinez Cranfield University, United Kingdom	Increasing Efficiency of Concurrent Engineering by multivariate Usage of KBL Josip Stjepandic <sup>1</sup> , Jochen Hechler <sup>1</sup> , Volker Nast <sup>2</sup> 1: PROSTEP AG, Germany; 2: Daimler AG, Germany	Capacity-filtering Simulator: Finite-Capacity Planning System for the Fabrication Factory Ho Yeoul Lee <sup>1</sup> , Young Geun Chun <sup>1</sup> , Byoung Kyu Choi <sup>1</sup> , Jung Chul Suh <sup>2</sup> 1: KAIST - Korea Advanced Institute of Science and Technology, South Korea (Republic of); 2: Samsung Electronics, South Korea (Republic of)	Assessing the applicability of a Lean model for the supply chain management of service companies Marco Tantardini <sup>1</sup> , Alberto Portioli Staudacher <sup>1</sup> , Sarah Lethbridge <sup>2</sup> 1: Politecnico di Milano, Italy, 2: Cardiff Business School, United Kingdom
	Leveraging innovation through purchasing involvement and proficiency Lars J Bengtsson, Nicolette Lakemond, Mandar Dabhilkar University of Gävle, Sweden	Corporate social responsibility in Brazil as an element to sustainability Pedro Luiz de Oliveira Costa Neto <sup>1</sup> , Aline Rodrigues Sacomano <sup>2</sup> 1,2: UNIP - Paulista, University, Brazil	Improved sustainability of high precision optics production Sebastian Nollau, Günther Schuh, Markus Wellensiek IPT - Fraunhofer Institute for Production Technology, Germany	Linkages between servitization strategies and sourcing decisions: a preliminary study Mario Rapaccini <sup>1</sup> , Filippo Visintini <sup>1</sup> , Nicola Saccani <sup>2</sup> 1: University of Florence, Italy; 2: University of Brescia, Italy	Sustainability Information in Product Development – the Case of Automotive Supplier Industry Silje Helene Aschehoug <sup>1</sup> , Casper Boks <sup>2</sup> 1,2: NTNU - Norwegian University of Science and Technology, Norway	Evaluation of Organic Matter Influenced by Complex Noise Factors using Inverse Analysis of Taguchi Methods Ikuo Tanabe Nagaoka University of Technology, Japan	Modelling and Simulation for Lean and Sustainable Manufacturing System Development Juhani Heilala, Marja Paju, Jari Montonen, Markku Hentula, Antti Heikkilä VTT Technical Research Center, Finland
	Business Model Innovations: The Case of Intelligent Goods Ottar Bakås, Annette Hoff SINTEF, Norway	Virtualization: The advantages of this new paradigm in the IT landscape and the positive environmental impact of this technology  Andrea Martins Criatovao, Ivanir Costa  UNIP - Paulista, University, Brazil	Simulation Model Driven Manufacturing To Support Engineering Process and Operate Manufacturing Cell. Hironori Hibino JSPMI - Japan Society for the Promotion of Machine Industry, Japan	A theoretical framework for pricing product-service systems Mario Rapaccini, Filippo Visintin University of Florence, Italy	Parametric Design Rules Approach to Implementing Modular Construction in Large Land Based Structures Richard Lee Storch <sup>1</sup> , Sashihadran Komendur <sup>1</sup> , Kenneth Walsh <sup>2</sup> , Nelson Moreno <sup>2</sup> , Howard Bashford <sup>3</sup> 1: University of Washington, United States of America; 2: San Diego State University; 3: Arizona State University	Design and implementation of a hybrid knowledge-based process designer model for a robust multi-objective parameter optimisation Tatjana Sibalija, Vidosav Majstorovic University of Belgrade, Serbia (Republic of)	Application and validity of Lean production in non- serial machine tool manufacturing - pilot case at a Spanish grinder manufacturer Itziar Ricondo, Ibon Serrano, Arkaitz Uriarte Ideko-IK4 R&D Center, Spai
	Investigating the Relationship between Organizational Context and Knowledge Creation: the Knowledge Creation Ambidexterity Malek Maalouf Copenhagen Business School, Denmark	The application of 100% ecological gas on the Brazilian home appliances Alexandre Arnaldo Boschi, Mario Mollo Neto, José Paulo Alves Fusco UNIP - Paulista, University, Brazil	Tolerance Analysis of Mechanical Assembly Sets Using Monte Carlo Model Helena V. Guitiss Navas FCT - New University of Lisbon, Portugal	A decision-making model to drive the servitization process in the capital goods sector Sylvie Roscio, Donatella Corti, Alberto Portioli Staudacher Politecnico di Milano, Italy	From 2-D engineering drawings to 3-D CAD models: issues and challenges of solid model dimensioning, tolerancing and annotation George Kaisarlis, Stefanos Diplaris, Michael Sfantsikopoulos National Technical University of Athens. Greece	A semi-automated approach to support process planner during sequencing of pallet operations on 4-axes machine tools Stefania Pellegrinelli <sup>1</sup> , Tullio Tolio <sup>2</sup> 1: ITIA - CNR, Italy; 2: Politecnico di Milano, Italy	Retrofitting Lean Manufacturing to Current Semi-Automated Production Lines Melissa Bowler, Thomas Kurfess Clemson University, United States of America

Open Registration Desk	Open Registration Desk									
SS11.1: Managing Operations Globally - I Location: Room A Chair: D. Corti	SS3.3: Sustainable Initiatives in Developing Countries - III Location: Room B Chair: C. Villas Boas Almeida	NS2.3: Sustainable Manufacturing and Operations - III Location: Room C Chair: H.V Guitiss Navas	SS10.1: Supply Risk Management - I Location: Room D Chair: R. Pinto	NS4.3: Sustainable Product - III Location: Room E Chair: M. Messaadia	SS4.1: Product Service System Engineering - I Location: Room F Chair: G. Pezzotta	NS10.1: Technologies - I Location: Room G Chair: J. Cassina				
Framework for assessing the current strategic plant role and deploying a roadmap for its upgrading. An empirical study within a global operations network  Miguel Mediavilla <sup>1</sup> , Ander Errasti <sup>2</sup> 1: UNED University, Spain; 2: Technical University of Navarra, Spain	Automating the flow of mineral oil insulating fluid within the treatment plant from the analysis of physical-chemical conditions of the oil I.C Pires, M. Nogueira, F. Vieira do Amaral, J.M Abe, O. Vendrametto UNIP - Paulista, University, Brazil	Analysis and Modeling of Tacit Strategy for Teaching a Skilled Motion Taking Lacrosse Swing as an Example Hajime Mizuyama <sup>1</sup> , Kayo Yamada <sup>1</sup> , Kazuto Tanaka <sup>2</sup> 1: Kyoto University, Japan; 2: Doshisha University, Japan	An Investigation of the Relationships Between Supply Risk Awareness, Assessment, Management, and Supply Disruption Occurrence F. Pirola <sup>1</sup> , G. Zsidisin <sup>2</sup> , S. Wagner <sup>3</sup> 1: University of Bergamo, Italy; 2: Bowling Green State University; 3: ETH Zurich, Switzerland	Set Based Engineering and Eco-efficient design selection at conceptual phase of product design and development process Endris Temam Kerga <sup>1</sup> , Sergio Terzi <sup>2</sup> , Marco Taisch <sup>1</sup> 1: Politecnico di Milano, Italy; 2: University of Bergamo, Italy	A methodology to support the development of integrated product-service solutions. Filippo Visintin University of Florence, Italy	RFID System Project for Enhancing Blood Supply Safety and Blood Transfus Center Productivity Pier Francesco Orrū¹, Gial Borelli², Maria Teresa Pillo Francesco Zedda¹ 1: University of Cagliari, Ital AOB - G.Brotzu Hospital Col Italy				
The sustainable utilization of human resources in global product development Zaza Nadja Lee Hansen, Lauge Baungaard Rasmussen, Mette Sanne Hansen, Peter Jacobsen, Saeema Ahmed-Kristensen Technical University of Denmark, Denmark	Commitment of world- class companies with the GRI model for environmental sustainability Nicola Acquaviva Neto, Pedro Luiz de Oliveira Costa Neto UNIP - Paulista, University, Brazil	Short-time forecasting of renewable production energy in solar photovoltaic installations Beatrice Lazzerini, Marco Cococcioni, Eleonora D'Andrea, Sara Lioba Volpi University of Pisa, Italy	Risk Management in Supply Chains: A Solution or Part of the Problem? Helen Peck Cranfield University, United Kingdom	A framework for the design of sustainable product-service systems Daniel Brissaud, Alan Lelah University of Grenoble, France	A Methodology for Generating Simulation Scenarios through Design of Experiments to Improve Emergency Department Processes Maya Kaner, Tamar Gadrich, Shuki Dror ORT Braude College, Israel	Demand-driven Supply Ch with RFID and EPCIS - doc matter? Heidi Carin Dreyer <sup>1</sup> , Anita Romsdal <sup>1</sup> , Jan Ola Strand Ragnhild Bjartnes <sup>2</sup> 1: NTNU - Norwegian Unive Science and Technology, N 2: SINTEF, Norway				
ICTs Contribution to Global Logistics Sustainability Ruth Carrasco-Gallego, Ana Moreno-Romero Polytechnic University of Madrid, Spain	Selection of indicators of sustainable development for supply chain using the multi criteria analysis Irenilza de Alencar Nääs, José Alberto Yemal UNIP - Paulista, University, Brazil	Towards the Factory of the Future in High-Tech Industries Torbjørn H. Netland, Jan Ola Strandhagen, Marte P. Buvik, Lars Skjelstad, Johan E. Ravn, Gaute Knutstad, Tore Nilssen SINTEF/ NTNU, Norway	Assessing Supply Chain Risk Adopting Reliability Tools S. Nurmaya Musa <sup>1,3</sup> , Paola Cocca <sup>2</sup> , Ou Tang <sup>1</sup> 1: Linköping University, Sweden; 2: University of Brescia, Italy; 3: University of Malaya, Malaysia	The role of human aspects in design for sustainability strategies and approaches Elli Verhulst <sup>1,2</sup> , Casper Boks <sup>2</sup> 1: Artesis University College of Antwerp, Belgium; 2: NTNU - Norwegian University of Science and Technology, Norway	ISIR: Informed Sensitised Intelligent Response - A Framework for PSS Characteristics Romana Salmah Hussain, Lockett, Helen; Kingston, Jenny; Alcock, Jeff; Vasantha, Gokula Cranfield University, United Kingdom	A Product Traceability and Authentication Framework Verifying Genuine Product the Product Lifecycle Michael Abramovici, Mattl Flohr, Andreas Krebs ITM - Ruhr University of Bod Germany				
Model/Framework for Continuous Improvement Programme development to gain sustainable performance improvement in manufacturing facilities: an empirical study J.A Eguren, A. Goti, L. Pozueta, C. Jaca	Supply and Reverse Supply Chains in the Brazilian Electro-Medical Equipment Industry: A Multiple Case Study for Compliance with WEEE and RoHS Directives M.A Silveira, R. Gardesani, A.K da Silva Bueno¹	The Impact of Facilitation on the Quality of Communication in Virtual Collaborative Teamwork Timo Haukola Päivi Pöyry-Lassila Anna Salmi Aalto University, Finland		Concurrent Assessment of Value Proposition in early Innovation Phases Ingo Westphal, Marcus Seifert, Klaus-Dieter Thoben BIBA - Bremen Institute for Production and Logistics, Germany	Product-Service Systems Development based on Project Management: The Definition Sequence Thecle Alix, Bruno Vallespir IMS - University of Bordeaux, France	Smart Flow of Goods: Experiences from RFID Pi Fresh Food Supply Chain: Ragnhild Bjartnes <sup>1</sup> , Anita Romsdal <sup>2</sup> , Heidi Carin Dre Jan Ola Strandhagen <sup>1</sup> 1: SINTEF, Norway; 2: NTN Norway				

:00 m	SS11.2: Managing Operations Globally - II Location: Room A Chair: A. Errasti	SS3.4: Sustainable Initiatives in Developing Countries - IV Location: Room B Chair: P.L. de Oliveira Costa Neto	NS2.4: Sustainable Manufacturing and Operations - IV Location: Room C Chair: J.O Strandhagen	SS10.2: Supply Risk Management - II Location: Room D Chair: R. Pinto	NS7.3: Production Planning & Control - III Location: Room E Chair: M. Tucci	SS4.2: Product Service System Engineering - II Location: Room F Chair: R. Karni	NS10.2: Technologies - II Location: Room G Chair: S. Childe
	How to adapt the management control system to the internationalization process Deborah Agostino, Michela Arnaboldi, Donatella Corti Politecnico di Milano, Italy	Competitive advantage based on technological innovation - the case of Marcopolo Jorge Monteiro Junior, Oduvaldo Vendrametto UNIP - Paulista, University, Brazil	Life cycle simulation: a state of the art analysis Paolo Rosa <sup>1</sup> , Marco Garetti <sup>1</sup> , Francesca Pozzi <sup>1</sup> , Sergio Terzi <sup>2</sup> 1: Politecnico di Milano, Italy; 2: University of Bergamo, Italy	A Dynamic Systems Approach to Production Management in the Automotive Industry Vasco Figueiredo Teles <sup>1</sup> , Francisco Restivo <sup>2</sup> 1: MIT Portugal Program - University of Porto, Portugal; 2: LIACC - University of Porto, Portugal	Batch Cyclic Scheduling with setups. A multi- objective approach Jorge Arturo Martínez Ortiz', Jose Pedro Garcia Sabater', Carlos Andrés Romano <sup>2</sup> 1: Monterrey Technological Institute, Mexico; 2: ROGLE / UPV, Spain	A Methodological approach to engineer a Product-Service System Giuditta Pezzotta, Sergio Cavalieri University of Bergamo, Italy	IT Strategies and Corporate Results: an Empirical Study Andrea Masini <sup>2</sup> , Marco Perona Alessandro Sicco <sup>1</sup> 1: University of Brescia, Italy; 2: London Business School, United Kingdom
	The Reconfigurability of Dynamically Integrated Manufacturing System— An Experimental Study Naihui He, David Z. Zhang University of Exeter, United Kingdom	Dealing with the Substitution of Tin-Lead Solders in Developing Countries Marco Antonio Madureira, Biagio Fernando Giannetti, Silvia Helena Bonilla, Cecilia M.V.B. Almeida UNIP - Paulista, University, Brazil	Gantt chart Simulation based Job Change Planning for LCD Industry Taedong Kim¹, B.K. Choi¹, Donghun Kang¹, JunYoung Lee¹, Duckwoong Lee¹, JaeHee Kim² 1: KAIST, South Korea (Republic of); 2: Hankook Tire, South Korea (Republic of)	Development and Implications of Power Relationships between Chinese and Western Companies Oliver Schneider <sup>1</sup> , Robert Alard <sup>1</sup> , Oehmen, Josef <sup>2</sup> 1: ETH Zurich, Switzerland; 2: MIT, United States of America	A Facility Layout Formulation and Hybrid Particle Swarm Optimization for Resource- Constrained Project Scheduling Problem Qiong Jia, Yoonho Seo, Minseok Seo Korea University, South Korea (Republic of)	Critical Factors for Managing the Implementation and Diffusion of Eco-Efficient Product-Service Systems: Insights from Innovation Sciences and Companies' Experiences Fabrizio Ceschin Politecnico di Milano, Italy	Designing and Managing Sustainable IT Service Systen Mariagrazia Fugini, G.R. Gangadharan, Barbara Pernic Politecnico di Milano, Italy
	Integrative Production Technology - 9 Success Factors to Keep Production in High Wage Countries Tobias Brosze <sup>1</sup> , Stefan Kompa <sup>1</sup> , Volker Stich <sup>1</sup> , Peter Burggräf <sup>2</sup> 1: FIR RWTH - Aachen University, Germany; 2: WZL RWTH - Aachen University, Germany	Is the development of Brazilian Biofuel Network sustainable? Mario Mollo Neto, Oduvaldo Vendrametto, Robert Ari Waker UNIP - Paulista, University, Brazil	Sustainable storage assignment in AS/RSs Antonella Meneghetti University of Udine, Italy	Redesigning food supply chains to improve performance robustness using vulnerability profiling Jelena V. Vlajic, Sander W.M. van Lokven, Rene Haijema, Jack G.A.J. van der Vorst Wageningen University, The Netherlands	The Relative Stability of a Product Mix Peter Nielsen, Izabela Nielsen, Kenn Steger- Jensen Aalborg University, Denmark	Goal-Driven Service Process Redesign: Conflict Resolution through TRIZ Principles Reuven Karni <sup>1</sup> , Maya Kaner <sup>2</sup> , Matias Dubin <sup>2</sup> 1: Shenkar College of Engineering and Design, Israel; 2: Ort-Braude College of Engineering, Israel	ICT Integration for Automatic Real-time Production Plannir and Control: A Concept Note Emrah Arica <sup>1</sup> , Daryl Powell <sup>2</sup> 1: SINTEF, Norway; 2: NTNU - Norwegian University of Science and Technology, Norway
	Supply Chain Planning in Open Business Environment based on Business Patterns Hanil Jeong <sup>1</sup> , Jinwu Seo <sup>2</sup> , Dongmyung Lee <sup>2</sup> , Jinwoo Park <sup>2</sup> 1: Daejeon University, South Korea (Republic of); 2: Seoul National University, South Korea (Republic of)	An Assessment Model for Hydrogen Production Technology and Application in Taiwan Pao-Long Chang, Chiung- Wen Hsu, Chih-Min Hsiung Feng Chia University, Taiwan, Republic of China			Automating and Optimizing Production Planning with a Two Level Multi-Criteria-Lot Sizing Method Daniel Brodkorb, Wilhelm Dangelmaier University of Paderborn, Germany	Understanding the Use Value Dimensions of Outsourced Maintenance Services Amir Toossi, Helen Lockett, Jawwad Raja, Veronica Martinez Cranfield University, United Kingdom	Value added by interoperable information systems in spread production networks  Dirk Oedekoven, Günther Sc. FIR RWTH - Aachen University Germany

			Tue	esday, 12 October 2010			
00 n	SS8.1: New Product Introduction and Innovation in the 21st Century - I Location: Room A Chair: A. Bouras	SS3.5: Sustainable Initiatives in Developing Countries - V Location: Room B Chair: M. Mollo Neto	NS3.1: Sustainable Supply Chain Management - I Location: Room C Chair: G. von Cieminsky	SS5.1: Product-Related Service Delivery Networks Design, Management and Optimization Location: Room D Chair: M. Rapaccini	NS7.4: Production Planning & Control - IV Location: Room E Chair: B. Grabot	NS6.1: Performance Management and Sustainability - I Location: Room F Chair: H.C Dreyer	
	Composite Eco-design Nicolas Perry, Olivier Mantaux, François-Xavier Kromm, Aurélie Pilato University of Bordeaux 1, France	Comparative analysis of the application of sustainability concepts in coffee bean production in Brazil  I. de Alencar Nääs, J.G Mendes dos Reis, Hélio C. de Araújo, P.L de Oliveira Costa Neto, J.M Abe  UNIP - Paulista, University, Brazil	The Challenge of being both Cost Efficient and Responsive: Analysing the Supply Chain Design of Ericsson, the Telecom Equipment Maker Robin von Haartman University of Gävle, Sweden	Cross Training Policies in a Maintenance Field Service Organization Pieter Colen, Marc Lambrecht KU Leuven, Belgium	A Decentralized Approach for Coordinating Production and Transportation Planning Zhen Zhen Jia, Jean- Christophe Deschamps, Rémy Dupas University of Bordeaux 1, France	Performance Analysis of the Compliance to Delivery Dates of Enterprises operating in Production Networks Hendrik Jähn Chemnitz University of Technology, Germany	
	Indices to support the Design for Disassembly product evaluation during the design process Michele Germani, Claudio Favi, Marco Mandolini Polytechnic University of Marche, Italy	Metrics for Achieving Optimized Mainframe Processing Capacity Utilization Aiming at Reducing Power Consumption Antonio Cesar Sartoratto Dias, Ivanir Costa UNIP - Paulista, University, Brazil	International Supplier Networks and Supply Chain Integration: Lessons from a Survey on Their Impact on Delivery Performance Pamela Danese <sup>1</sup> , Marco Formentini <sup>2</sup> , Pietro Romano <sup>2</sup> , Thomas Bortolotti <sup>2</sup> 1: University of Padova, Italy; 2: University of Udine, Italy	Responding To The Eco- Sustainability Logistics Challenge: Using Sensor Information To Increase The Eco-Effectiveness Of The Transportation Chain Alexander Christian Skorna, Andreas Hinz University of St. Gallen, Switzerland	Minimization of kilometric cost on the Vehicle Routing Problem with Heterogeneous fleet, Mixed Backhauls, and Time Windows using the Particle Swarm Optimization F. Belmecheri, C.Prins, F. Yalaoui, L. Amodeo	Sustainability metrics: an evaluation methodology for warehousing Marco Taisch, Daniele Tessarolo, Manuel Morganti, Jacopo Cassina, Lorenzo Sala Politecnico di Milano, Italy	
	Product Portfolio Environmental Performance Analysis – applied to room air- conditioner market in Japan Jan Dusek, Yoshiro Fukuda Hosei University, Japan	Building with sugar and corn  Jorge Pinto¹, Anabela Paiva², Ana Costa¹, Pedro Tavares¹, Lizete Fernandes¹, Antonio Murta¹, Humberto Varum³  1: University of Tras-os-Montes and Alto Douro, Portugal; 2: University of Beira Interior, Portugal; 3: University of Aveiro, Portugal	Supply Chain Game: Development of an E- learning tool for skills training of supply chain operations management Shigeki Umeda, Takahiro Hata Musashi University, Japan	Sustainable Product- Service Ecosystems Monitoring Régis Aubry, Frédérique Biennier, Sébastien George, Mathieu Maranzana INSA - LIESP French Engineering University of Lyon, France	Why is there a mismatch between operation times in the planning systems and the times in reality? Peter Martin Almström, Mats Winroth Chalmers University of Technology, Sweden	Measuring performance in knowledge intensive healthcare services Carmen de Pablos¹, Enrique de la Puerta², David López³, Maria O. Valentin¹ 1: Rey Juan Carlos University, Spain; 2: I.E. Business School, Spain; 3: University of León, Spain; ONT, Spain	
	Automotive part ecodesign using end-of-life treatment cost assessment and value conservation L. Chemineau <sup>1,2</sup> , D. Froelich', F. Abraham <sup>2</sup> 1: ParisTech, France; 2:Renault SA, France	A sustainable energy supply model applied to an industrial fishery in Laâyoune, Western Sahara Marc Setzpfand, Wubbo J. Ockels, Joris A. Melkert Delft University of Technology, The Netherlands	Green Supply Chain Practices (GSCP) Adoption: Understanding Motivations and Barriers among 3PLs Sara Perotti, Guido J.L. Micheli, Enrico Cagno Politecnico di Milano, Italy	System Dynamics modeling for Product- Service Systems A case study in the agri-machine industry E. Legnani, S. Cavalieri, A.C Marquez, V. González Díaz	New trends and challenges in Transfer Line Balancing Mohamed Essafi <sup>1,2</sup> , Xavier Delorme <sup>1</sup> , Alexandre Dolgui <sup>1</sup> 1: EMSE, France; 2: University of Grenoble, France	A structured approach to implement Performance Measurement Software Tools based on reference models Guillaume Vicien, Yves Ducq, Bruno Vallespir IMS - University of Bordeaux 1, France	

			Tu	esday, 12 October 2010			
4:00 pm	SS8.2: New Product Introduction and Innovation in the 21st Century - II Location: Room A Chair: A. Bernard	NS1.1: Strategy for Sustainability - I Location: Room B Chair: M. Garetti	NS3.2: Sustainable Supply Chain Management - II Location: Room C Chair: S. Cavalieri	SS6.1: Risk Management as a Powerful Means for Sustainability Location: Room D Chair: E. Cagno	NS7.5: Production Planning & Control - V Location: Room E Chair: D. Kiritsis	NS6.2: Performance Management and Sustainability - II Location: Room F Chair: F. Visintin	
	PLM perspectives in mechatronic systems design Matthieu Bricogne <sup>1</sup> , Nadège Troussier <sup>1</sup> , Louis Rivest <sup>2</sup> , Benoît Eynard <sup>1</sup> 1: UTC - Technological University of Compiegne, France; 2: ETS - Montréal Advanced School of Technology, Canada	Proposal of a reference sustainability framework Paolo Rosa <sup>1</sup> , Endris Kerga <sup>1</sup> , Bartolomeo Pio Cammarino <sup>1</sup> , Sergio Terzi <sup>2</sup> 1: Politecnico di Milano, Italy; 2: University of Bergamo, Italy	Green Supply Chain Management: A Case Study Analysis of the Automotive Industry Susana Garrido Azevedo <sup>1</sup> , Helena Helena Carvalho <sup>2</sup> , V. Cruz Machado <sup>2</sup> 1: University of Beira Interior, Portugal; 2: New University of Lisbon, Portugal	Can supply chain risk management improve firm performance? A focal firm perspective Enrico Cagno, Guido J.L. Micheli, Antonio Russo Politecnico di Milano, Italy	Practical Integration of APS with an ERP System Izabela Ewa Nielsen, Bo Olesen, Kenn Steger- Jensen Aalborg University, Denmark	Key Performance Indicators for Sustainable Distribution Supply Chains: Set Building Methodology and Application Yann Bouchery, Asma Ghaffari, Zied Jemai Paris Central School, France	
	Business Process Intelligence: an Application to the Product Development Process Luigi Luti Independent Consultant, Italy	Pursuing Sustainability Synergies in Global Operations Networks Peter Meulengracht Jensen, Brian Vejrum Wæhrens, John Johansen Aalborg University, Denmark	The disruptive innovation in the automatic warehouses industry: empirical evidence from an Italian company Antonio Palmieri <sup>1</sup> , Enzo Baglieri <sup>2</sup> 1: University of Bergamo, Italy; 2: SDA Bocconi, Italy	Do Risk Management practices impact on Sustainability Reporting? Marika Arena, Michela Arnaboldi, Giovanni Azzone, Sara Zanichelli Politecnico di Milano, Italy	Stability analysis of one balancing problem of simple assembly lines with parallel workplaces Evgeny Gurevsky, Olga Guschinskaya, Alexandre Dolgui EMSE, France	Supply Chain Sustainability Indicators: a review Laura Mazzoldi, Simone Zanoni University of Brescia, Italy	
	A novel tool to support manufacturing sustainability in UK electronics manufacturing from a quality perspective Lina Angelica Maria Huertas Quintero, Emma Rosamond, Paul P. Conway, Andrew A. West Loughborough University, United Kingdom	Methods for competence development for sustainable manufacturing Astrid Vigtil <sup>1</sup> , Asbjørn Rolstadås <sup>1</sup> , Manuel Fradinho <sup>1</sup> , Emanuele Carpanzano <sup>2</sup> , Carlo Brondi <sup>2</sup> 1: NTNU - Norwegian University of Science and Technology, Norway; 2: ITIA - CNR, Italy	Cooperation in Supply Chains: from practical problems to conceptual models Bernard Grabot <sup>1</sup> , Florian Hémont <sup>1,2</sup> , Anne Mayère <sup>2</sup> 1: LGP-ENIT Engineering National School of Tarbes, France; 2: CERTOP University of Toulouse, France	Sustainable Supply Chain Management from the Perspectives of Risk Management Aicha Sekhari <sup>1</sup> , Syed Akhter Hossain <sup>2</sup> , Abdelaziz Bouras <sup>1</sup> , S. Santierakur <sup>2</sup> 1: University of Lyon 2, France; 2: East West University, Bangladesh	Flexible assembly technology for highly customisable vehicles Sotiris Makris <sup>1</sup> , George Michalos <sup>1</sup> , Konstantinos Efthymiou <sup>1</sup> , Konstantinos Georgoulias <sup>1</sup> , Nikolaos Papakostas <sup>1</sup> , Amit Eytan <sup>2</sup> , Manuel Lai <sup>2</sup> , George Chryssolouris <sup>1</sup> , Kosmas Alexopoulos <sup>1</sup> 1: University of Patras, Greece; 2: Fiat S.p.a, Italy	Best Practice of Performance Measurement in Supply Chain Contracts Bjørn Ragnar Albrigtsen <sup>1</sup> , Heidi Carin Dreyer <sup>1</sup> , Jan Ola Strandhagen <sup>2</sup> 1: NTNU - Norwegian University of Science and Technology, Norway; 2: SINTEF, Norway	
	A DSM based Product Development model for assessing the innovation strategy effect to the product development cycle Emmanuel Maravelakis <sup>1</sup> , Nikolaos Bilalis <sup>2</sup> , Eleytherios Dermitzakis <sup>2</sup> , Emmanuel Karapidakis <sup>1</sup> 1: Technological Institute of	Towards to operational sustainable business development concept Sergio Luiz Da Silva, Waldemar Pacheco Júnior, Márcia do Valle Pereira Loch, Antônio Sérgio Coelho, Vera Lúcia Duarte do Valle Pereira, Alvaro Guillermo Rojas Lezana UFSC - Federal University of	How green is the automotive supply chain?  – An assessment from within the industry  Gregor Alexander Von Cieminski  ZF Friedrichshafen AG, Germany	Rightsizing production: The calculus of "Ecological Allowance" and the need for industrial degrowth André Reichel, Barbara Seeberg GSaME - University of Stuttgart, Germany	Target Investment Approach in Factory Planning Thorsten Pflüger, Burkhard Pedell, Engelbert Westkämper GSaME - University of Stuttgart, Germany	Is it relevant to evaluate "sustainality" by using aggregation operators like Choquet integrals? Lamia Berrah, Vincent Cliville University of Savoy, France	
	Crete, Greece; 2: University of Crete, Greece	Santa Catarina, Brazil					
6:45 pm	Gala Dinner Teatro Sociale di Como (buses	leave from Grand Hotel di Como	at 6.45, dinner start at 7.30) - Sp	eech by Moritz Mantero, Mantero	Seta S.p.A. Como, from the Sil	k City to	

			Wed	nesday, 13 October 2010			
9:00 am	SS8.3: New Product Introduction and Innovation in the 21st Century - III Location: Room A Chair: M. Flores	SS12.1: Fostering Energy Efficiency in Manufacturing - I Location: Room B Chair: M. Nakano	NS3.3: Sustainable Supply Chain Management - III Location: Room C Chair: G. Micheli	SS9.1: Intelligent Non- Hierarchical Manufacturing Networks - I Location: Room D Chair: T. Jasinski	NS7.6: Production Planning & Control - VI Location: Room E Chair: J.E Rooda	NS9.1: Maintenance Management - I Location: Room F Chair: C. Emmanoulidis	NS1.2: Strategy for Sustainability - II Location: Plenary - Spazio Como Chair: S. Makris
	Applying Lean thinking concepts to New Product Development Amaia Sopelana, Mikel Sorli, Marco Taisch, Ahmed Al-Shaab, John Keast, Myrna Flores, Dragan Skotic, Leire Martinez	Toward an integrated eco- design method of products and processes - Utilization of TPI as a glue to combine multiple tools- Shinsuke Kondoh, Nozomu Mishima AIST - National Institute of Advanced Industrial Science and Technology, Japan	Supply Chain Quality Management: Analysing Service-Based Relations within a Supply Chain in the Manufacturing Environment Pinar Baban, David Zhang, Mickey Howard, Stephen Childe, Richard Lamming University of Exeter, United Kingdom	Collaborative configuration of virtual organizations for mass customization Rosanna Fornasiero <sup>1</sup> , Andrea Zangiacomi <sup>1</sup> , Andrea Chiodi <sup>2</sup> 1: ITIA - CNR, Italy; 2: Synesis, Italy	An investigation of the volatility of volume and revenue for planning purposes Peter Nielsen, Izabela Nielsen, Kenn Steger-Jensen Aalborg University, Denmark	Towards e-Maintenance: maturity assessment of maintenance services for new ICT introduction Luca Fumagalli <sup>1</sup> , Marco Macchi <sup>1</sup> , Sergio Pizzolante <sup>1</sup> , Adolfo Crespo Marquez <sup>2</sup> , Juan Gomez Fernandez <sup>2</sup> 1: Politecnico di Milano, Italy; 2: University of Seville, Spain	Sustainable Operations supported by Information and Communications Technologies: a pilot study in SMEs Ricardo Javier Hernandez Pardo, Tracy Bhamra Loughborough University, United Kingdom
	The industrial requirements of KBE for the LeanPPD model Ahmed Al-Ashaab¹, Myrna Flores², Muhammad Khan¹, Maksim Maksimovic¹, Raham Alam¹, Essam Shehab¹, Athanasia Doultsinou¹, Amaia Sopelana³ ¹Cranfield University, United Kingdom;²EPFL, Switzerland; ³TECNALIA, Spain	A Holistic Approach to Computer-aided Scenario Design Targeting Sustainable Manufacturing Yusuke Kishita, Yuji Mizuno, Maki Hirosaki, Haruna Wada, Shinichi Fukushige, Yasushi Umeda Osaka University, Japan	Improving productivity through the development of indicators and classification of milk producers Marcelo Tsuguio Okano <sup>1</sup> , Oduvaldo Vendrametto <sup>2</sup> , Osmildo Sobral dos Santos <sup>3</sup> 1,2: UNIP - Paulista, University, Brazil; 3: UNIP/UNG - Paulista, University, Brazil	Incentive Approaches for Delivery Reliability Improvement in Non-Hierarchical Networks of the Machinery and Equipment Industry Volker Stich, Alexander Kleinert, Stefan Cuber FIR RWTH - Aachen University, Germany	Holonic, Isoarchic and Multicriteria Control for Manufacturing Networks: Application to Integrated Logistics Support Fouzia Ounnar, Patrick Pujo LSIS - Aix Marseille University, France	Planning and control of maintenance as a strategic dimension in the development of sustainable production in Brazil: an innovation in the 21st century José Barrozo de Souza, José Benedito Sacomano, Sergio Luiz Kyrillos, Francisco J. S. Milreu PPGEP/UNIP - Paulista, University, Brazil	Development of an Embedded RFID Tag for End-of-Life Management within an Electronics Manufacturing Supply Chain Axel Bindel, Laura Justham, Paul Conway, Heinz Lugo, Julien Viret, Andrew West Loughborough University, United Kingdom
	A Knowledge Engineering Methodology for Long Term Knowledge Retention (LTKR) in Product Lifecycle Management (PLM) Scope Fei Teng, Néjib Moalla, Abdelaziz Bouras University of Lyon 2, France	Energy Efficiency Enhancement in Discrete Manufacturing Process with Energy Use Parameters Juhani Heilala, Krzysztof Klobut, Tapio Salonen, Paula Järvinen, Pekka Siltanen, Jari Shemeikka VTT Technical Research Center, Finland	A Model-driven Diagnostic tool and Approach for Enterprise and Supply Chain Optimisation Thomas Eriksen, Kenn Steger-Jensen, Hans- Henrik Hvolby, Peter Nielsen Center for Logistics, Aalborg University, Denmark	Web-based benchmarking platform for delivery reliability in non-hierarchical production networks Günther Schuh, Achim Kampker, Thomas Jasinski, Fabian Bachmann Aachen University, Germany	Remanufacturing System Scheduling based on a Multi-agent Approach Young-Seok Kim, Dimitris Kiritsis EPFL, Switzerland	Implementation of OEE – issues and challenges Jan Olhager <sup>1</sup> , Amrik Sohal <sup>2</sup> , Peter O'Neill <sup>2</sup> , Daniel Prajogo <sup>2</sup> 1: Linkoping University, Sweden; 2: Monash University, Australia	Carbon Auditing for Transport Service Provider Hanne Marie Gabriel SINTEF, Norway
40-20	Early Evaluation of Manufacturing Costs within an Integrative Design of Product and Production System D. Nordsiek, J. Gausemeier, G. Lanza, S. Peters	Improve Energy Efficiency in Manufacturing Plants through Consumption Forecasting and Real Time Control: Case Study from Pharmaceutical Sector V. Introna, S. Deli Orazi, V. Cesarotti University of Rome, Italy	Green SCM Pressures, Practices and Benefits – A Survey in Italy E. Cagno, G.J.L. Micheli, M. Zorzini, J. Sarkis, S. Perotti	Engineer to Order mass and extended production systems improvement in the Construction Industry based on GRAI Methodology: an empirical study A. Errasti, J. Santos, R. Poler	Innovative production control based on decentralized intelligence Kai Mertins, Markus Rabe, Burkhard Schallock IPK - Fraunhofer Institute for Production Technology, Germany	Predictive Maintenance Strategies for Sustainable Manufacturing Eduardo Gilabert, Egoitz Conde Tekniker, Spain	Investigation of initiatives towards sustainability: a supply chain perspective  Marco Melacini¹, Gino Marchet¹, Sara Perotti¹, Fabrizio Dallari², Claudia Colicchia² 1: Politecnico di Milano, Italy; 2: Carlo Cattaneo University - LIUC
10:30 am	Coffee Break - Location: Res	taurant					

				nesday, 13 October 2010			
1:00 am	SS8.4: New Product Introduction and Innovation in the 21st Century - IV Location: Room A Chair: A. Sopelana	SS12.2: Fostering Energy Efficiency in Manufacturing - II Location: Room B Chair: M. Taisch	NS5.1: Sustainable Healthcare Services Location: Room C Chair: C. Gobbi	SS9.2: Intelligent Non- Hierarchical Manufacturing Networks - II Location: Room D Chair: R. Poler	NS7.7: Production Planning & Control - VII Location: Room E Chair: S. Miranda	NS9.2: Maintenance Management - II Location: Room F Chair: M. Macchi	NS1.3: Strategy for Sustainability - III Location: Plenary - Spazio Como Chair: S.L Da Silva
	The development of a tool and methodology for identifying and classifying waste within New Product Development Celine Elizabeth Martin, John Keast, Mike James-Moore University of Warwick, United Kingdom	Energy Efficiency in Manufacturing. Using the Energy Value Stream Method for Building an Energy-Efficient Factory Klaus Erlach IPA - Fraunhofer Institute for Production Technology, Germany	Sustainable ICT-based Services for Healthcare Gacomo Copani <sup>1</sup> , Lorenzo Molinari Tosatti <sup>1</sup> , Silvia Marvulli <sup>2</sup> , Roberto Bosani <sup>2</sup> , Fabio Massimo Marchetti <sup>3</sup> 1: ITIA - CNR, Italy; 2: SPEED R&D, Italy; 3: SPEED Automazione, Italy	Delivery reliability in non- hierarchical networks: evidence from the machinery sector Roberto Pinto <sup>1</sup> , Itziar Ricondo <sup>2</sup> , Arkaitz Uriarte <sup>2</sup> , Marco Taisch <sup>3</sup> 1: University of Bergamo, Italy; 2: Ideko-IKA R&D Center, Spain; 3: Politecnico di Milano, Italy	Systematic Approach for Variability-Reduction as a Roadmap for Continuous Improvement in Flow Production Kai Lorentzen <sup>1</sup> , Thomas Maschek <sup>2</sup> , Ralph Richter <sup>1</sup> , Jochen Deuse <sup>2</sup> 1: Robert Bosch GmbH, Germany; 2: TU - Dortmund University, Germany	Enhancement of the serviceability in the machine and plant industry Gisela Lanza, Benjamin Behmann, Patrick Werner KIT - Karlsruhe Institute of Technology, Germany	Guidelines for Mass Customization Manufacturing Erlend Alfnes, Lars Skjelstad, Emrah Arica NTNU - Norwegian University of Science and Technology, Norway
	Lean Innovation – Introducing takt time to product development processes Gunther Schuh, Lenders Michael, Marcus Rauhut WZL RWTH - Aachen University, Germany	Energy efficiency optimization through production management decisions in manufacturing environment: a proposal Alessandro Cannata, Marco Taisch, Emanuele Vallo Politecnico di Milano, Italy	Factors that hinder the implementation of process flow solutions related to the existing knowledge paradigm in Healthcare Torbjörn Jacobsson <sup>1</sup> , Pär Ählström <sup>2</sup> 1: Chalmers University of Technology, Sweden; 2: Stockholm School of Economics, Sweden	Evaluation of ISO 9001:2008 standard applicability within Non- hierarchical Manufacturing Networks Patrick Sitek, Marcus Seifert, Klaus-Dieter Thoben BIBA - Bremen Institute for Production and Logistics, Germany	Improvement of mixed model assembly line balancing considering mix distribution probability and sequencing logic Donatella Corti, Alessandro Pozzetti Politecnico di Milano, Italy	Condition monitoring based on incremental learning and domain ontology for condition-based maintenance Luca Fumagalli¹, Christos Emmanouilidis², Erkki Jantunen³, Petros Pistofidis², Marco Macchi¹, Marco Garetti¹ 1: Politecnico di Milano, Italy; 2: CETI/ATHENA, Greece; 3: VTT, Finland	Improving Corporate Sustainability Management with Business Intelligence Fabian Kröner, Philip Hollstein GSaME - University of Stuttgart, Germany
	The Wheel of Change Framework towards Lean in Product Development Myrna Flores <sup>1</sup> , Dayra Díaz <sup>1</sup> , Christopher Tucci <sup>1</sup> , Ahmed Al-Ashaab <sup>2</sup> , Mikel Sorli <sup>2</sup> , Amaia Sopelana <sup>3</sup> , Alexander Paris <sup>3</sup> <sup>1</sup> EPFL, Switzerland; <sup>2</sup> Cranfield University, UK; <sup>3</sup> TECNALIA, Spain	Enhanced Production Management Approaches – Integrating Energy Efficiency Performance into Companies Decision Making Processes Katharina Bunse, Matthias Vodicka, Christian O. Schneider ETH Zurich, Switzerland	Collaborative Purchasing in Healthcare System Chiara Gobbi, Juliana Hsuan Copenhagen Business School, Denmark	Production error analysis for a line of manufacturing machines, variable structure control approach. Konstantin K. Starkov, Alexander Y. Pogromsky, Jacobus E. Rooda Eindhoven University, The Netherlands	Dynamic calculation of the constrained EOQs for multiple products with space restrictions Salvatore Miranda, Raffaele lannone, Stefano Riemma University of Salerno, Italy	A RFID Enabled Computerized Maintenance Management System in Aerospace Industry Sule Itir Satoglu, Murat Baskak Istanbul Technical University, Turkey	The Link between Ecologically Sustainable Management and the Firm's Competitive Advantage - Differences in Performance through Incremental and Radica Innovation Andreas Hinz, Maike Scherrer-Rathje, Andrea Tribelhorn, Alexander Skorna University of St. Gallen, Switzerland
		Improving energy efficiency by demand side management Michael Ameling, Daniela Wuensch, Frank Nietzold SAP Research Center Dresden, Germany	A proposed framework to introduce Lean Thinking in Healthcare Services Giovanni Davoli <sup>1</sup> , Andrea Govoni, Riccardo Melloni DIMeC - University of Modena and Reggio E., Italy	Understanding Manufacturing Networks as Service Systems: An Ontological Approach Tobias Mettler SAP Research Center St. Gallen, Switzerland	Optimal ordering policy in a closed loop manufacturing system Kenichi Nakashima <sup>1</sup> , Mitsutoshi Kojima <sup>2</sup> 1: Kanagawa university, Japan; 2: NIT, Japan	Advances in Kanban tracking Peter Bjerg Olesen, Hans- Henrik Hvolby, Kenn Steger-Jensen, Izabela Nielsen Aalborg University, Denmark	
2:30 pm	Plenary 3 - Location: Plenary Conclusion of the Conference	r - <b>Spazio Como</b> and announcement of APMS 201	1				
:00	Lunch						